## **May Editorial**

Augmenting to the April editorial...

Kulima is not a service-providing company, a company selling products, nor is it a programs factory... it is an Organization that grows day by day and increases its service capacity by increasing the number of its technicians, Members, and the services it provides to the communities.

## What does this imply?

- 1. In each Delegation and at the National Headquarters, the people who adhere to KULIMA's Goals grow in number and quality and remain cohesive as an Organization at the Service of the most disadvantaged communities.
- 2. All Programs carried out for the benefit of the Communities don't end with the timetable established by the contract with the Donor, but continue to be given Attention and support primarily by the technical team of each Delegation!

## **Explaining in further details**

KULIMA started its activities in 1984, working intensively in the five Northern Districts of Inhambane Province, Vilanculos, Inhassoro, Nova Mambone, Mabote, and Funhalouro, while the civil war between the Government and Renamo continued violently, with strong incursions in the entire national territory, till it reached Vilanculos airport.

Since then, 37 years have passed. We carried out different programs thanks to the external support from the sea, the aerial logistics and periodic Humanitarian columns supported by the regular army. As is the habit of the Donors, after five years, we had to conclude all of the programs and venture out to open new fronts right in the capital of Inhambane and Maxixe.

We had all of the technicians engaged despite the death of several who war and diseases took their lives away. All became linked to the life of KULIMA, and to this day we have people working on KULIMA's behalf, grateful for all the support received, and above all letting us know everything that is happening in those territories so we can easily intervene and provide further support for the growth in those communities.

I don't know if you understood? KULIMA's action had a positive impact ... but not only in that first period. KULIMA has spread throughout the national territory, and its actions continue to have a positive impact. As far as I know, and if memory serves, no community has rejected us until this day!

**However, reflecting on the attitude of some Provincial Delegates,** it is noted that they operate with a survival attitude, that is, they only live while executing approved and financed programs. Once they finish... it's as if a stone is placed on top of them, and the vegetative attitude resumes. It can't be like that!

A Delegate with his technical team must not lose the memory of how much has been done in his Province, he must keep in mind the history of all the programs carried out, he must constantly follow the post-program evolution and express to all of the direct beneficiaries that KULIMA continues paying particular attention to them.

## I'm going to dive in and do a concrete analysis of a Province!

The Delegate is fully engaged in a program financed by a Spanish NGO, Madre Coraje, which demands all of his available time. On the one hand, he does well and fights for KULIMA's name to be highly esteemed by the Donor and the beneficiary communities of Magude.

But, he is a Provincial Delegate! He must live with the memory and care of all the beneficiaries who have passed through the Province. Paying attention to Magude makes him stop paying attention to all the other Associations created over the past few years from programs like Small Scale Irrigation, PIDA, the large program of Construction of the resettlement of Khongolote, the Training Center in Marracuene, AIDS programs, the infrastructures created and semi-abandoned, etc. All of this is mentioned in the History of the Delegation... but it can't just be history... it must be the life that revolves around the Delegation!

For this reason, he must cultivate a permanent technical team, which branches out and pays attention to all the initiatives carried out and to be carried out in the Province!

The example of this Province extends to all other Provinces. Our wealth must be well enjoyed!

To conclude, in light of all that was stated above I would like to emphasize that all Delegates should:

- Develop and update the history of their Delegation,
- Develop and update the technical files of the programs carried out,
- Develop and update the list of all community technicians and activists
- Develop a monitoring calendar for all beneficiaries
- Visit and evaluate the impact of the programs carried out
- Develop proposals to reinforce the initiatives carried out
- Develop and update the Institution's assets
- Research and increase the number of employees, interns, or volunteers
- Develop the Provincial Strategic Plan

In short, the DELEGATE must be the Focal Point of KULIMA at the high level of each Province, in which all the confidence of the Institution he or she represents has been placed!